

The annual budget is the single most important policy document that the Town produces each year. All aspects of the Town's operations and the delivery of service to citizens are affected by the annual budget. Consequently, the budgeting process has evolved into a year round information gathering and disseminating process aimed at including the entire community.

Town of WINDSOR VISION:

WINDSOR is the hub of Northern Colorado; a safe, unique and special town that offers diverse cultural and recreational opportunities.

WINDSOR is recognized as a regional leader that demonstrates fiscal responsibility, environmental stewardship and strategic excellence. A town that thinks big and embraces its hometown pride.

Town of WINDSOR MISSION:

WINDSOR promotes community and hometown pride through sustainable excellent and equitable delivery of services, in a fiscally responsible manner.

Our VALUES:

- P**RODUCING RESULTS
- R**ESPONSIBILITY
- I**NTEGRITY
- D**EDICATION
- E**XCEPTIONAL SERVICE



NOW

THEN

TOWN OF WINDSOR

2020 BUDGET BRIEF

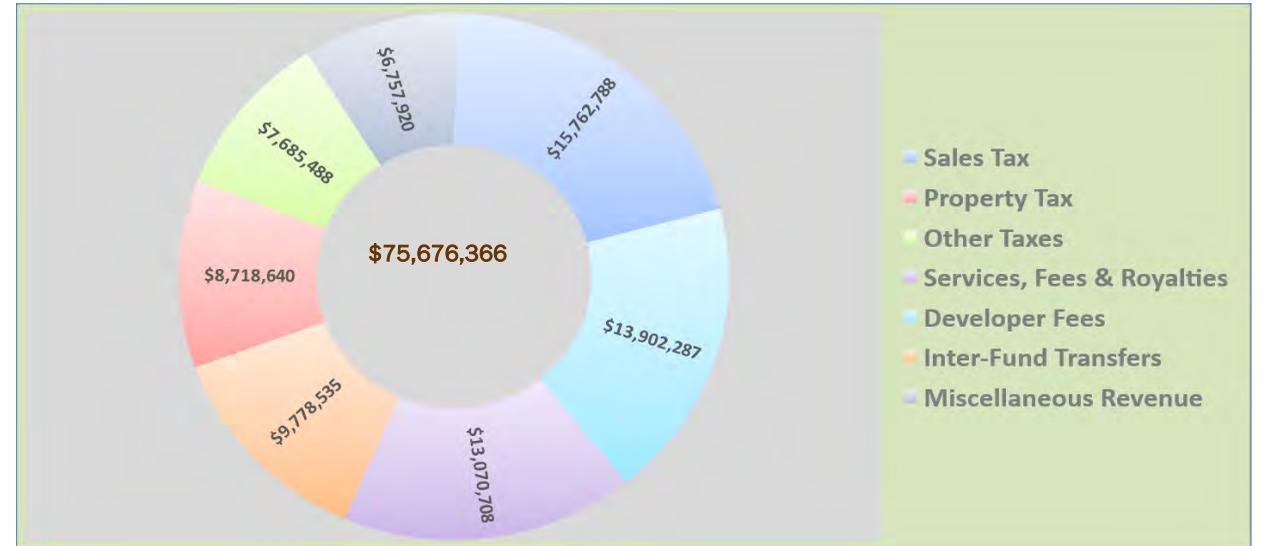
January 1, 2020 - December 31, 2020



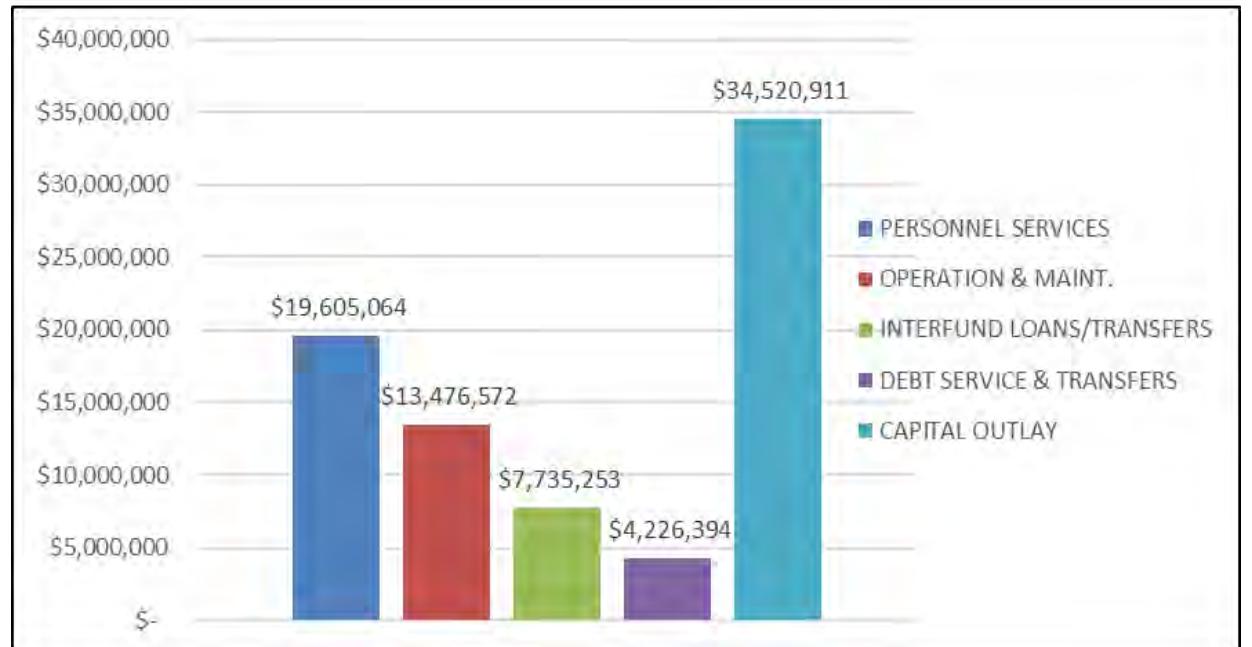
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TOWN OF WINDSOR ADOPTED 2020 BUDGET—\$79,564,193

2020 ADOPTED SOURCES OF FUNDS



2020 ADOPTED USES OF FUNDS

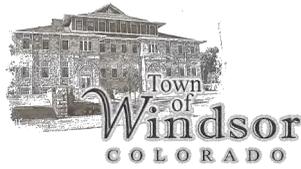


The entire 2020 Budget is available to the public at the Town of Windsor Finance Office and on the Town web site.



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Windsor, CO 80550

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The 2020 budget has been prepared to deliver high quality services to the taxpayer; both in operations and in capital investments, without issuing debt or increasing taxes.

PROGRAMS AND SERVICES

The 2020 Budget was adopted November 25, 2019. Windsor's mill levy remains at 12.03 mills for 2020. Below is a description of services provided and the approximate allocation of expense per each Windsor citizen per day, based on a 28,551 population estimate. These allocated expenses are gross in nature, are inclusive of debt service and do not represent offsetting revenues such as user fees or contributions.

ADMINISTRATIVE & SUPPORT SERVICES

These expenditures provide for executive, administrative, financial, planning, communications, and economic development operations of the Town.

Cost per citizen: \$0.86 per day

INTERNAL SERVICES

Internal Services includes fleet, information systems, facility maintenance and custodial services for the Town. Funds are internally transferred to these divisions on a cost-reimbursement basis for services provided.

Cost per citizen: \$0.39 per day

POLICE SERVICES

This department supports 47 sworn officers, providing a safe and secure environment for residents within Town limits.

Cost per citizen: \$0.77 per day

PUBLIC SERVICES

These expenditures provide for the safety and maintenance of the Town's infrastructure. They include public works, streets, recycling and engineering operations.

Cost per citizen: \$0.42 per day

TOTAL COST PER CITIZEN: \$7.74 CENTS PER DAY

PARKS, RECREATION & CULTURE

These expenditures provide for general parks and trails maintenance, new park construction, forestry services, recreational activities, art, heritage and cultural activities, community events, and the operation of the Community Recreation Center.

Cost per citizen: \$1.09 per day

UTILITY SERVICES

The Town provides water, non-potable water, sewer, and storm drainage services on a user-charge basis. These enterprise funds are self-supporting.

Cost per citizen: \$0.86 per day

DEBT SERVICES

There is existing debt for the Community Recreation Center as well as the expansion, improvements at Windsor Lake, Kyger Reservoir, a Police Facility loan, a Sewer Fund loan, and repayments to the Water Fund for the I-25/SH392 interchange project and to the Capital Improvement Fund for storm drainage improvements. The debt service obligations are included in the costs of each Program.

CAPITAL IMPROVEMENT PROGRAM

Capital funds are allocated for large, one-time purchases of land, buildings, improvements, distribution and collection systems, equipment and infrastructure. Resources for both ongoing operations and capital projects are not without limits and the capital planning must work in conjunction with the annual budget process. After a capital project is completed, the ongoing operation and maintenance appears in the operating budget for years to come and must be considered in the context of overall community needs. Projects approved for 2020 continue to focus on Strategic Plan Priorities such as; road and drainage improvements (infrastructure), parks & open space (quality of life), and transportation initiatives (safety).

Cost per citizen: \$3.36 per day

Town of Windsor EXPENDITURE SUMMARY 2020

2020 Expenditures

ADMINISTRATIVE & SUPPORT SERVICES

| | |
|---|--------------------|
| Mayor/Board/Municipal Court | \$1,740,909 |
| Town Mgr./Econ Dev/Communications | 1,938,786 |
| Town Clerk/Customer Services/ Human Resources/Safety | 1,742,024 |
| Finance | 1,563,254 |
| Legal Services | 576,784 |
| Planning | 1,243,019 |
| TOTAL | \$8,804,776 |

INTERNAL SERVICES

| | |
|---|--------------------|
| Fleet/Information Tech/Facility Service | \$3,982,730 |
| TOTAL | \$3,982,730 |

POLICE SERVICES

| | |
|------------------------|--------------------|
| PUBLIC SERVICES | |
| Public Works | \$ 788,252 |
| Engineering | 1,046,443 |
| Recycling | 113,628 |
| Streets | 2,370,253 |
| TOTAL | \$4,318,576 |

PARKS, RECREATION & CULTURE

| | |
|---------------------------------------|---------------------|
| Parks, Open Space & Trails | \$2,358,401 |
| Forestry | 470,824 |
| Recreation & Aquatics | 1,975,168 |
| Community Recreation Center | 1,716,655 |
| Community Recreation Center Expansion | 3,757,726 |
| Art & Heritage | 519,960 |
| Cemetery | 132,637 |
| Community Events | 241,225 |
| TOTAL | \$11,172,596 |

UTILITY SERVICES

| | |
|---------------------------|--------------------|
| Water & Non-Potable Water | \$5,781,348 |
| Sanitary Sewer | 2,566,495 |
| Storm Drainage | 539,148 |
| TOTAL | \$8,886,991 |

CAPITAL OUTLAY

| | |
|--|---------------------|
| Administrative & Support Services | \$ 1,895,000 |
| Police Services | 171,510 |
| Streets/Public Works | 14,136,900 |
| Fleet, Facilities & Information Technology | 1,788,777 |
| Parks, Recreation & Culture | 8,458,061 |
| Water & Non-Potable Water | 3,214,500 |
| Sewer | 2,287,488 |
| Storm Drainage | 2,568,665 |
| TOTAL | \$34,520,901 |

TOTAL EXPENDITURES

\$79,564,193

Beginning Balance

\$87,419,004

Revenues

+ \$75,676,366

Expenditures

- \$79,564,193

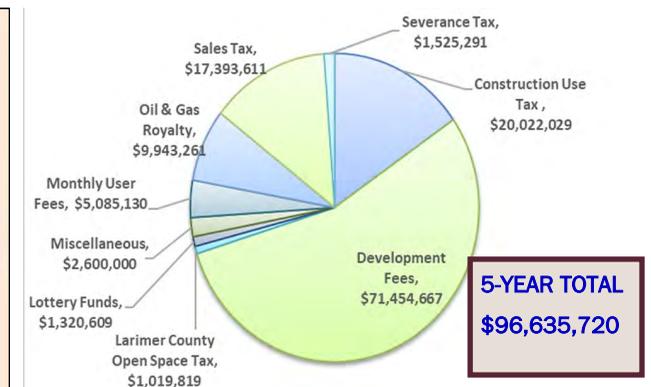
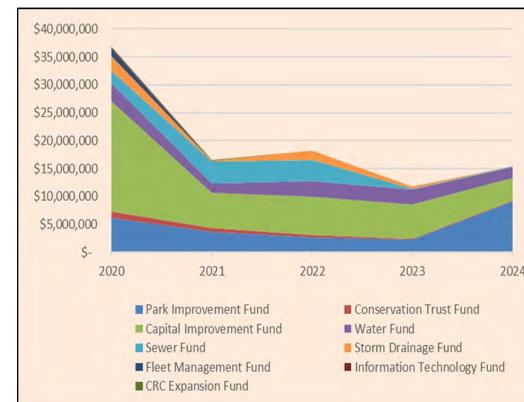
Ending Balance

= \$83,531,178

DEBT SERVICE & INTER-FUND LOANS

| | |
|----------------------------------|--------------------|
| CRC Revenue Refunding Bonds | \$388,400 |
| CRC Ex Revenue Refunding Loan | 1,332,412 |
| Kem Reservoir / Windsor Lake | 399,738 |
| WBA USDA Loan | 145,080 |
| I-25/SH392 Water Fund Loan | 65,833 |
| Kyger Reservoir Loan | 298,478 |
| CWRPDA Revenue Bonds | 230,703 |
| Storm Drainage Capital Fund Loan | 102,382 |
| TOTAL | \$2,963,026 |

5 YEAR CAPITAL IMPROVEMENT PLAN AND SOURCES OF FUNDING



**5-YEAR TOTAL
\$96,635,720**